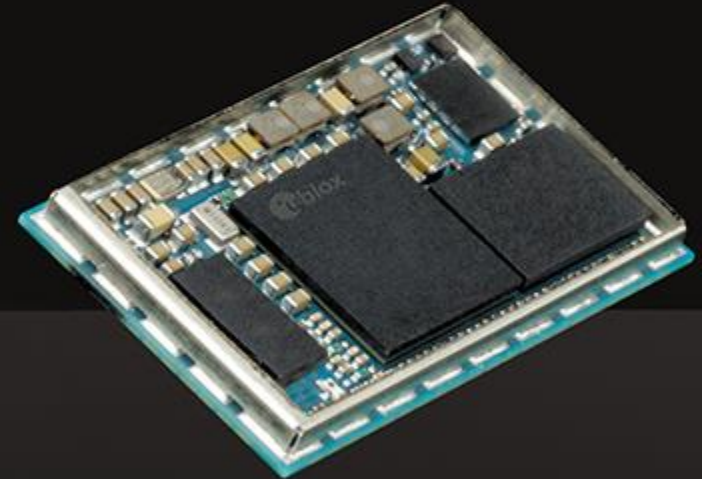
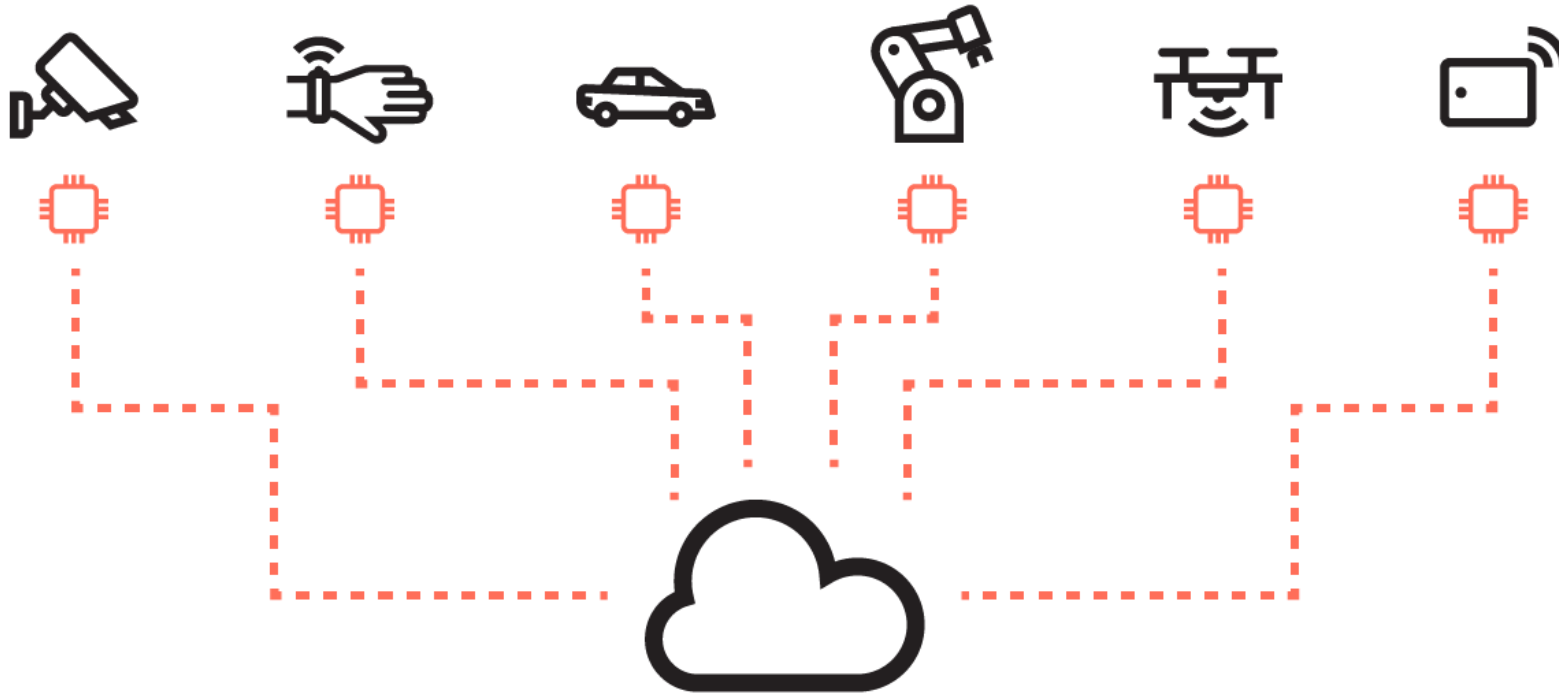


Corporate Venturing @ u-blox

March 2022



Our vision



We enable customers to make their business **wirelessly connected**.

- By developing next-generation silicon and services, we create **state-of-the-art products**.
- Our products **are built to last** and to secure systems from within.
- Our Swiss tradition of **technological innovation** means we strive to boost our customers businesses.
- Together we are building a **sustainable future**.

414m

Revenue in 2021
in CHF

3

Core markets



1997

Founded as a
spin-off from
ETH Zurich

24%

of revenue
invested into
R&D

10000+

Customers
served world-
wide

1000+

Employees
68% in R&D

2007

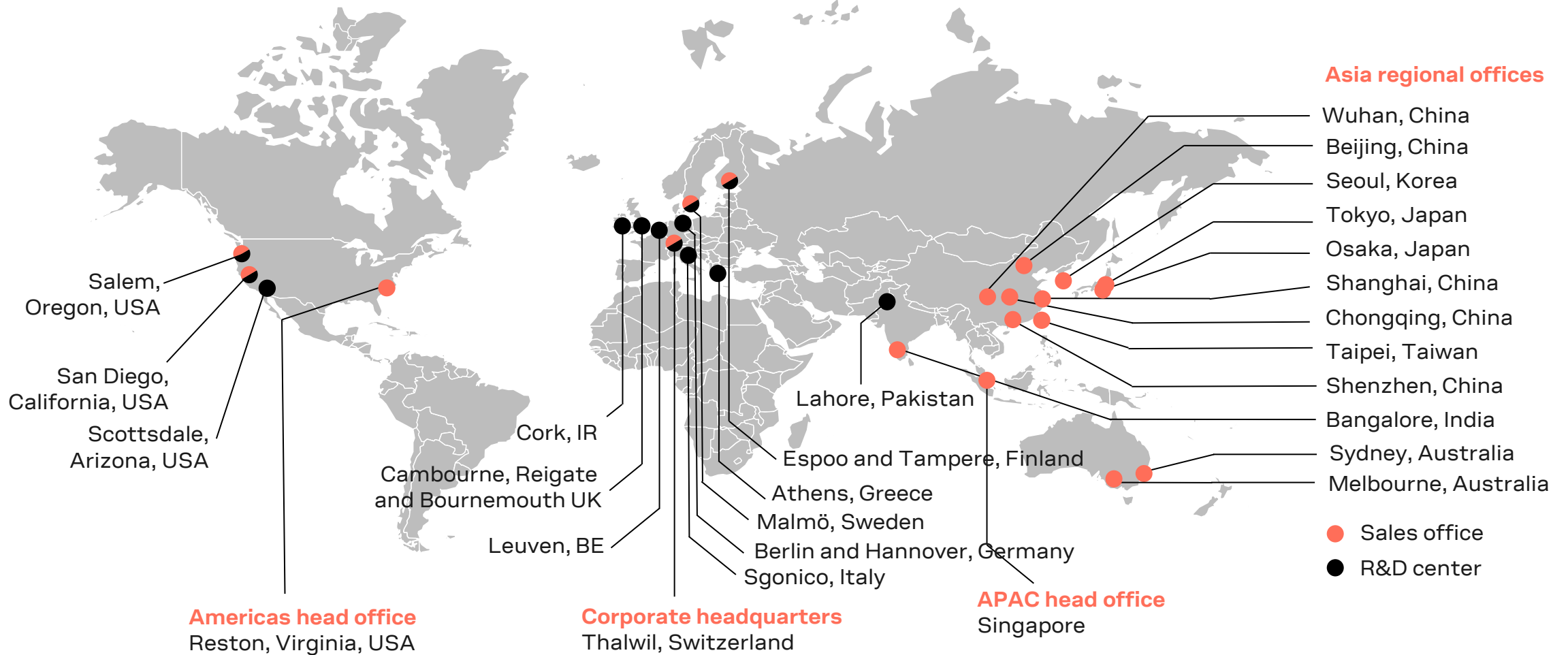
IPO and listed
SIX:UBXN

24%

Growth
in 2021

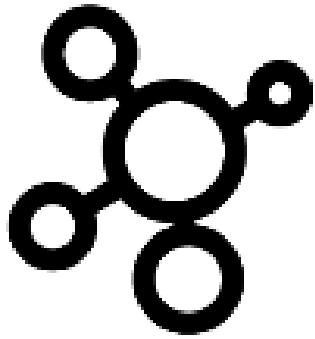
Global presence

31 locations



Strong investment into technology innovation

Assuring your long-term competitive advantage



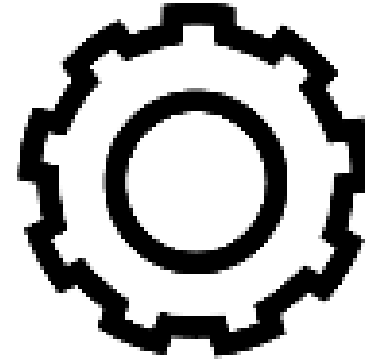
- **Core wireless technology**

- High performing silicon
- Radio enhancements
- Embedded security



- **Functional safety**

- ISO 26262
 - Protection
 - Integrity
- Redundant systems



- **Enhancements as a service**

- Location
- Connectivity
- Security
- Assistance
- SW maintenance



- **Enriched positioning**

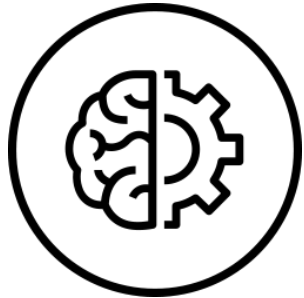
- Multi constellation, multi frequency
- High precision
- Indoor capabilities
- Ultra low power

Corporate Venturing

- We invest in deep technology start-ups when there is a clear **mutual strategic benefit**
- We focus on **early-stage investments**, and usually we co-invest alongside other investors
- Our typical initial investment is \$200K-1M

Our investment focus

We look for IoT innovations in the following themes:



Artificial Intelligence



Decentralization
(Blockchain)



Security



Autonomous driving



Robustness



Size, power and cost reduction

- To gain knowledge, connections, understanding, etc. about markets and technologies that sit alongside our business
- To help our senior management “get out a bit more”
- To make some money
- We are not expecting to do R&D we should be doing ourselves

- We have four investments in the UK
- Three of these are chip-level companies with component sales as the business model
 - One is a software business with a licensing/recurring revenue business model
- All four are small (<20 people), new (~3 years) and very exciting

Thank you

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The future will be connected



We anticipate the mega trends with connectivity solutions

